COMMUNITY SERVICES	Revised	Projected Outturn	Variance	Appendix 2
	Budget	Outturn		
SERVICE SUMMARY	45 400 750	40,000,404	004.000	
Direct Expenditure Income	15,490,756 (19,373,180)	16,092,424 (20,062,355)	601,668 (689,175)	
Total Directly Controllable (Income)/Expenditure	(3,882,424)	(3,969,931)	(87,507)	
Indirect Expenditure	3,963,060	3,793,628	(169,432)	
Net (Income)/Expenditure	80,636	(176,303)	(256,939)	1
itot (iiiooiiio), 2xportaitai o		(110,000)	(200)000)	
BUILDING MAINTENANCE				
Direct Expenditure	3,311,410	3,685,150	373,740	A variation in the level of work undertaken, including an increase in resources to reduce the length of void periods for HRA
				properties. These additional costs will be recharged to the
	(2.422.722)	(2 = 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	(0-0)	Housing Revenue Account.
Income	(3,409,530)	(3,783,300)	(373,770)	
Total Directly Controllable (Income)/Expenditure	(98,120)	(98,150)	(30)	
Indirect Expenditure Net (Income)/Expenditure	91,360 (6,760)	91,390 (6,760)	30 0	
Net (income)/Experionale	(0,700)	(0,700)		-
GYPSY AND TRAVELLER CARAVAN SITES				
Direct Expenditure	116,690	92,485	(24,205)	Vacant post.
Income	(169,720)	(169,720)	0	
Total Directly Controllable (Income)/Expenditure	(53,030)	(77,235)	(24,205)	
Indirect Expenditure	31,200	31,248	48	
Net (Income)/Expenditure	(21,830)	(45,987)	(24,157)	_
CITIZENS ADVICE BUREAU				
Direct Expenditure	283,420	283,414	(6)	
Total Directly Controllable (Income)/Expenditure	283,420	283,414	(6)	-
Indirect Expenditure	1,770	1,776	6	
Net (Income)/Expenditure	285,190	285,190	0	
CIVIL EMERGENCIES				
Direct Expenditure	58,311	59,102	791	
Total Directly Controllable (Income)/Expenditure	58,311	59,102	791	-
Indirect Expenditure	3,810	3,816	6	
Net (Income)/Expenditure	62,121	62,918	797	- -

COMMUNITY SERVICES	Revised	Projected	Variance	Appendix 2
	Budget	Outturn		•••
DAY SERVICES	_			
Direct Expenditure	618,509	623,958	5,449	
Income	(205,050)	(205,956)	(906)	_
Total Directly Controllable (Income)/Expenditure	413,459	418,002	4,543	
Indirect Expenditure	165,110	164,893	(217)	_
Net (Income)/Expenditure	578,569	582,895	4,326	
EMERGENCY COMMUNICATIONS SYSTEM				
Direct Expenditure	263,723	266,498	2,775	
Income	(359,780)	(368,137)	(8,357)	
Total Directly Controllable (Income)/Expenditure	(96,057)	(101,639)	(5,582)	•
Indirect Expenditure	59,220	59,238	18	_
Net (Income)/Expenditure	(36,837)	(42,401)	(5,564)	•
EMI SERVICES				
Direct Expenditure	276,500	271,426	(5,074)	
Income	(156,020)	(128,577)	27,443	Reduction in grant income from Surrey County Council.
Total Directly Controllable (Income)/Expenditure	120,480	142,849	22,369	•
Indirect Expenditure	19,490	19,520	30	_
Net (Income)/Expenditure	139,970	162,369	22,399	•
ENVIRONMENTAL CONTROL				
Direct Expenditure	432,945	497,939	64,994	The use of agency staff and unmet vacancy credit will result in employee related costs that are £10,000 higher than budget. Costs associated with joint work with Surrey Heath BC are included in direct expenditure projection (grant receipt included in
				income) It is anticipated that the £25,000 funding received in 2017-18, and held in reserve, will be committed to support Air Quality projects in 2018-19.
Income	(24,460)	(46,855)	(22,395)	-
Total Directly Controllable (Income)/Expenditure	408,485	451,084	42,599	
Indirect Expenditure	67,620	67,671	51	-
Net (Income)/Expenditure	476,105	518,755	42,650	-

Surker FAMILY SUPPORT PROGRAMME	COMMUNITY SERVICES	Revised	Projected	Variance	Appendix 2
Direct Expenditure 429,240 468,805 39,565 Increase in employee costs reflecting support for both refugee and family support programme (FSP). Refugee programme expenditure is met by Home Office and FSP programme funding programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will be transferred from reserve at year reflecting programment grant. Support will programme transferred from reserve at year reflecting programment grant. Support grant grant grant grant grant grant grant gra	OUDDEV FAMILY OUDDOOT DOOD AMAE	Budget	Outturn		
Family support programme (FSP). Refugee programme expenditure is met by Home Office and FSP programme funding from Surrey County Council, on an agreed split of central government grant. Expenditure in excess of the budget reflecting variations in grant support will be transferred from reserve at year-end. Total Directly Controllable (income)/Expenditure					
Total Directly Controllable (Income)/Expenditure 174,240 222,911 48,671 65,610 65	Direct Expenditure	429,240			family support programme (FSP). Refugee programme expenditure is met by Home Office and FSP programme funding from Surrey County Council, on an agreed split of central government grant. Expenditure in excess of the budget reflecting variations in grant support will be transferred from reserve at year-
Net (Income)Expenditure 55.610 65.616 6 Net (Income)Expenditure 239,850 288,527 48.677					
Net (Income)/Expenditure 239,850 288,527 48,677		,	222,911	48,671	
Proof AND SAFETY SERVICES 330,799 346,073 15,274 Vacancy credit will not be met £8,500.		65,610	•		
Direct Expenditure 330,799 346,073 15,274 Vacancy credit will not be met £8,500. Income (1,800) (1,800) (30) Total Directly Controllable (Income)/Expenditure 328,999 344,243 15,244 Incircet Expenditure 82,980 83,004 24 Net (Income)/Expenditure 411,979 427,247 15,268 HEALTH AND SAFETY Direct Expenditure 133,863 138,826 4,963 Income (154,610) (154,166) 444 Total Directly Controllable (Income)/Expenditure (20,747) (15,340) 5,407 Indirect Expenditure 17,540 17,558 18 Net (Income)/Expenditure 731,600 694,558 (37,042) Savings in salaries due to vacancies, partially offset by the use of agency staff. Income (839,120) (802,108) 37,012 Corresponding reduction in recharge to services. Total Directly Controllable (Income)/Expenditure (107,520) (107,550) (30) (30) Incircet Expenditure (10,500) (1,570) <td>Net (Income)/Expenditure</td> <td>239,850</td> <td>288,527</td> <td>48,677</td> <td></td>	Net (Income)/Expenditure	239,850	288,527	48,677	
	FOOD AND SAFETY SERVICES				
Total Directly Controllable (Income)/Expenditure 328,999 344,243 15,244 Indirect Expenditure 82,980 83,004 24 Net (Income)/Expenditure 411,979 427,247 15,268 HEALTH AND SAFETY Direct Expenditure 133,863 138,826 4,963 Income (154,610) (154,166) 444 Total Directly Controllable (Income)/Expenditure 17,540 17,558 18 Net (Income)/Expenditure 731,600 694,558 37,042 Income (839,120) (802,108) 37,012 Corresponditure 105,950 105,980 30 Net (Income)/Expenditure 105,950 105,980 30 Net (Income)/Expenditure 1533,137 533,545 408 Total Directly Controllable (Income)/Expenditure 533,137 533,545 408 Total Directly Controllable (Income)/Expenditure 533,137 533,545 408 Total Directly Controllable (Income)/Expenditure 533,137 533,545 408 Total Directly Controllable (Income)/Expenditure 6,650 6,656 6,656 6	Direct Expenditure	330,799	346,073	15,274	Vacancy credit will not be met £8,500.
Net (Income)/Expenditure 82,980 83,004 24 Net (Income)/Expenditure 411,979 427,247 15,268 HEALTH AND SAFETY	Income	(1,800)	(1,830)	(30)	
Net (Income) Expenditure 411,979 427,247 15,268 HEALTH AND SAFETY	Total Directly Controllable (Income)/Expenditure	328,999	344,243	15,244	
HEALTH AND SAFETY	Indirect Expenditure	82,980	83,004		
Direct Expenditure	Net (Income)/Expenditure	411,979	427,247	15,268	
Income (154,610) (154,166) 444 Total Directly Controllable (Income)/Expenditure (20,747) (15,340) 5,407 Indirect Expenditure 17,540 17,558 18 Net (Income)/Expenditure (3,207) 2,218 5,425 HOUSING SURVEYING SERVICES Direct Expenditure 731,600 694,558 (37,042) Savings in salaries due to vacancies, partially offset by the use of agency staff. Income (839,120) (802,108) 37,012 Corresponding reduction in recharge to services. Total Directly Controllable (Income)/Expenditure (107,520) (107,550) (30) Indirect Expenditure (105,950 105,980 30 Net (Income)/Expenditure (1,570) (1,570) 0 GRANTS TO VOLUNTARY ORGANISATIONS - HOUSING AND COMMUNITY Direct Expenditure 533,137 533,545 408 Indirect Expenditure 533,137 533,545 408 Indirect Expenditure 6,650 6,656 6	HEALTH AND SAFETY				
Total Directly Controllable (Income)/Expenditure	Direct Expenditure	133,863	138,826	4,963	
Indirect Expenditure 17,540 17,558 18 Net (Income)/Expenditure (3,207) 2,218 5,425 HOUSING SURVEYING SERVICES Brief of Expenditure 731,600 694,558 (37,042) Savings in salaries due to vacancies, partially offset by the use of agency staff. Income (839,120) (802,108) 37,012 Corresponding reduction in recharge to services. Total Directly Controllable (Income)/Expenditure (107,520) (107,550) (30) Indirect Expenditure 105,950 105,980 30 Net (Income)/Expenditure (1,570) (1,570) 0 GRANTS TO VOLUNTARY ORGANISATIONS - HOUSING AND COMMUNITY Direct Expenditure 533,137 533,545 408 Total Directly Controllable (Income)/Expenditure 533,137 533,545 408 Indirect Expenditure 6,650 6,656 6	Income	(154,610)	(154,166)	444	
Net (Income)/Expenditure (3,207) 2,218 5,425 HOUSING SURVEYING SERVICES Direct Expenditure 731,600 694,558 (37,042) Savings in salaries due to vacancies, partially offset by the use of agency staff. Income (839,120) (802,108) 37,012 Corresponding reduction in recharge to services. Total Directly Controllable (Income)/Expenditure (107,520) (107,550) (30) Indirect Expenditure 105,950 105,980 30 Net (Income)/Expenditure (1,570) (1,570) 0 GRANTS TO VOLUNTARY ORGANISATIONS - HOUSING AND COMMUNITY Direct Expenditure 533,137 533,545 408 Total Directly Controllable (Income)/Expenditure 533,137 533,545 408 Indirect Expenditure 6,650 6,656 6		(20,747)	(15,340)	5,407	
HOUSING SURVEYING SERVICES	Indirect Expenditure		-		
Direct Expenditure 731,600 694,558 (37,042) Savings in salaries due to vacancies, partially offset by the use of agency staff.	Net (Income)/Expenditure	(3,207)	2,218	5,425	
Income (839,120) (802,108) 37,012 Corresponding reduction in recharge to services.	HOUSING SURVEYING SERVICES				
Income (839,120) (802,108) 37,012 Corresponding reduction in recharge to services.	Direct Expenditure	731,600	694,558	· · · · · · · · · · · · · · · · · · ·	
Total Directly Controllable (Income)/Expenditure (107,520) (107,550) (30) Indirect Expenditure 105,950 105,980 30 Net (Income)/Expenditure (1,570) (1,570) 0 GRANTS TO VOLUNTARY ORGANISATIONS - HOUSING AND COMMUNITY Direct Expenditure 533,137 533,545 408 Total Directly Controllable (Income)/Expenditure 533,137 533,545 408 Indirect Expenditure 6,650 6,656 6	Income	(839,120)	(802,108)		
Net (Income)/Expenditure (1,570) (1,570) 0 GRANTS TO VOLUNTARY ORGANISATIONS - HOUSING AND COMMUNITY 533,137 533,545 408 Direct Expenditure 533,137 533,545 408 Indirect Expenditure 6,650 6,656 6	Total Directly Controllable (Income)/Expenditure	(107,520)	(107,550)		
GRANTS TO VOLUNTARY ORGANISATIONS - HOUSING AND COMMUNITY Direct Expenditure 533,137 533,545 408 Total Directly Controllable (Income)/Expenditure 533,137 533,545 408 Indirect Expenditure 6,650 6,656 6	Indirect Expenditure	105,950	105,980	30	
Direct Expenditure 533,137 533,545 408 Total Directly Controllable (Income)/Expenditure 533,137 533,545 408 Indirect Expenditure 6,650 6,656 6	Net (Income)/Expenditure	(1,570)	(1,570)	0	
Total Directly Controllable (Income)/Expenditure 533,137 533,545 408 Indirect Expenditure 6,650 6,656 6	GRANTS TO VOLUNTARY ORGANISATIONS - HOUSING AND C	COMMUNITY			
Total Directly Controllable (Income)/Expenditure 533,137 533,545 408 Indirect Expenditure 6,650 6,656 6	Direct Expenditure	533.137	533.545	408	
Indirect Expenditure	· · · · · · · · · · · · · · · · · · ·				
	· · · · · · · · · · · · · · · · · · ·		540,201	414	

COMMUNITY SERVICES	Revised	Projected	Variance	Appendix 2
	Budget	Outturn		••
HOME FARM ESTATE, EFFINGHAM	-			
Direct Expenditure	110,475	107,655	(2,820)	
Income	(12,230)	(10,882)	1,348	
Total Directly Controllable (Income)/Expenditure	98,245	96,773	(1,472)	•
Indirect Expenditure	17,120	17,567	447	
Net (Income)/Expenditure	115,365	114,340	(1,025)	
HOMELESSNESS AND EMERGENCY ACCOMMODATION				
Direct Expenditure	761,801	848,417	86.616	See below.
Income	(9,000)	(237,162)	,	Income received from MHCLG in respect of Flexible
	, , , , , , , , , , , , , , , , , , ,	` ' '		Homelessness Support Grant £186,035, plus Prevention Partnership Fund £35,877 will be used to support additional expenditure shown above. The balance of funding will be transferred to reserve at year-end to support homelessness prevention in subsequent years.
Total Directly Controllable (Income)/Expenditure	752,801	611,255	(141,546)	
Indirect Expenditure	99,680	99,578	(102)	
Net (Income)/Expenditure	852,481	710,833	(141,648)	
HOUSING ADVICE				
Direct Expenditure	300,000	300,000	0	
Total Directly Controllable (Income)/Expenditure	300,000	300,000	0	
Net (Income)/Expenditure	300,000	300,000	0	· •
AFFORDABLE HOUSING DEVELOPMENT				
Direct Expenditure	133,838	115,010	(18,828)	Salary savings arising from vacant posts, offset by the vacancy
				credit.
Total Directly Controllable (Income)/Expenditure	133,838	115,010	(18,828)	
Indirect Expenditure	175,960	175,984	24	•
Net (Income)/Expenditure	309,798	290,994	(18,804)	•
INDUSTRIAL ESTATES				
Direct Expenditure	280,302	321,759	41,457	Costs associated with void units.
Income	(3,428,020)	(3,297,149)	130,871	The variation in income relates to the loss of Unit 11 Midleton Industrial Estate totalling £163,000 which is subject of a planned redevelopment. This information was received after the 2018-19 estimate were prepared.
Total Directly Controllable (Income)/Expenditure	(3,147,718)	(2,975,390)	172,328	
Indirect Expenditure	308,410	317,919	9,509	
Net (Income)/Expenditure	(2,839,308)	(2,657,471)	181,837	

COMMUNITY SERVICES	Revised	Projected	Variance	Appendix 2
	Budget	Outturn		
INVESTMENT PROPERTY				
Direct Expenditure	168,810	238,321		Void units at the Billings has resulted in additional Electricity and Business Rates costs totalling £56,700.
Income	(5,702,420)	(5,570,081)	132,339 I	Reduction in rent income due to void properties and free rent periods agreed after budgets had been finalised.
Total Directly Controllable (Income)/Expenditure	(5,533,610)	(5,331,760)	201,850	,
Indirect Expenditure	351,000	355,762	4,762	
Net (Income)/Expenditure	(5,182,610)	(4,975,998)	206,612	
LICENSING SERVICES				
Direct Expenditure	198,330	223,340		The Dog Warden has transferred into Community Services from
				the Environment Directorate. The budget will be realigned as part of the 2019-20 estimates.
Income	(165,770)	(162,786)	2,984	of the 2010 20 estimates.
Total Directly Controllable (Income)/Expenditure	32,560	60,554	27,994	
Indirect Expenditure	73,430	73,496	66	
Net (Income)/Expenditure	105,990	134,050	28,060	
COMMUNITY MEALS AND TPT				
Direct Expenditure	863,514	889,720	26,206	
Income	(275,090)	(262,909)	12,181	
Total Directly Controllable (Income)/Expenditure	588,424	626,811	38,387	
Indirect Expenditure	75,640	75,682	42	
Net (Income)/Expenditure	664,064	702,493	38,429	
OFFICE SERVICES TEAM				
	1 500 550	4 622 406	70.646.4	Contribution towards installation of LED lighting at Millmood
Direct Expenditure	1,562,550	1,633,196		Contribution towards installation of LED lighting at Millmead funded from Energy Management Reserve.
Income	(2,151,700)	(2,104,298)		The target for income generated from the lease of office space in
	(=, : - : , : - •)	(-, · - ·, /	1	Millmead House to external organisations will not be met in full in 2018-19.
Total Directly Controllable (Income)/Expenditure	(589,150)	(471,102)	118,048	
Indirect Expenditure	573,570	579,642	6,072	
Net (Income)/Expenditure	(15,580)	108,540	124,120	

COMMUNITY SERVICES	Revised	Projected	Variance	Appendix 2
	Budget	Outturn		•••
HOUSING OUTSIDE THE HRA	J			
Direct Expenditure	3,650	10,270	6,620	
Income	(24,940)	(22,559)	2,381	
Total Directly Controllable (Income)/Expenditure	(21,290)	(12,289)	9,001	
Indirect Expenditure	47,920	49,409	1,489	
Net (Income)/Expenditure	26,630	37,120	10,490	_
OTHER PROPERTY				
	00 540	004.000	455 400	
Direct Expenditure	66,510	221,999	155,489	Rates for vacant property and ongoing security costs at Tyting
				Farm. R&M and Business Rates associated with the Odeon cinema and Old Orleans site will be £103,500, offset by £374,000
				rental income shown below.
Income	(358,160)	(718,518)	(360,358)	
Total Directly Controllable (Income)/Expenditure	(291,650)	(496,519)	(204,869)	
Indirect Expenditure	327,310	327,502	192	
Net (Income)/Expenditure	35,660	(169,017)	(204,677)	
	00,000	(100,011)	(201,011)	_
PEST CONTROL				
Direct Expenditure	61,820	57,968	(3,852)	
Income	(62,000)	(57,101)	4,899	
Total Directly Controllable (Income)/Expenditure	(180)	867	1,047	,
Indirect Expenditure	11,350	11,380	30	<u> </u>
Net (Income)/Expenditure	11,170	12,247	1,077	7 -
PRIVATE SECTOR HOUSING				
Direct Expenditure	567,711	667,134	99.423	The cost of a co-ordinator was not included in the 2018-19
Shoot Exponential	001,111	001,101	00, 120	estimates. The increase in agency staff for both the Care and
				Repair Team and the Private Sector Housing service will be
				funded from additional income shown below.
Income	(258,200)	(339,743)	(81,543)	
Total Directly Controllable (Income)/Expenditure	309,511	327,391	17,880	
Indirect Expenditure	724,540	724,588	48	}
Net (Income)/Expenditure	1,034,051	1,051,979	17,928	-
PROJECT ASPIRE				
Direct Expenditure	0	15,536	15 526	The cost of Project Aspire is funded from reserve.
Total Directly Controllable (Income)/Expenditure	0 0	15,536	15,536	- '
Net (Income)/Expenditure	0	15,536	15,536	
Het (moonie)/Expenditure	U	13,330	15,530	_

COMMUNITY SERVICES	Revised Budget	Projected Outturn	Variance	Appendix 2
ASSET DEVELOPMENT	· ·			
Direct Expenditure	2,205,857	1,847,722	(358,135)	Salary savings arising from vacant posts, offset by the vacancy credit and agency staff. The budget for R&M sits in this service and will ultimately be vired to services. R&M actuals across the Council are at present currently projecting a saving of £350,000.
Income	(1,087,510)	(1,093,117)	(5,607)	
Total Directly Controllable (Income)/Expenditure	1,118,347	754,605	(363,742)	
Indirect Expenditure	335,540	143,278	(192,262)	
Net (Income)/Expenditure	1,453,887	897,883	(556,004)	
PUBLIC HEALTH				_
Direct Expenditure	83,680	85,224	1,544	
Total Directly Controllable (Income)/Expenditure	83,680	85,224	1,544	
Indirect Expenditure	7,470	7,488	18	=
Net (Income)/Expenditure	91,150	92,712	1,562	<u>-</u>
COMMUNITY WELLBEING				
Direct Expenditure	361,790	307,686	· · · /	Vacancies resulting in salary savings.
Total Directly Controllable (Income)/Expenditure	361,790	307,686	(54,104)	
Indirect Expenditure	39,240	39,264	24	
Net (Income)/Expenditure	401,030	346,950	(54,080)	<u></u>
TAXI LICENSING AND PRIVATE HIRE VEHICLES				
Direct Expenditure	164,061	156,602	(7,459)	It is currently assumed that the carry forward for Taxi Rank Maintenance from 2017-18 totalling £16,600 will not be required as a result of wider considerations linked to the Town Centre redevelopment.
Income	(169,500)	(185,848)	(16,348)	Legal costs recovered.
Total Directly Controllable (Income)/Expenditure	(5,439)	(29,246)	(23,807)	
Indirect Expenditure	58,990	59,131	141	
Net (Income)/Expenditure	53,551	29,885	(23,666)	_
WOKING ROAD DEPOT STORES				
Direct Expenditure	75,910	83,086	7,176	
Income	(93,550)	(93,659)	(109)	
Total Directly Controllable (Income)/Expenditure	(17,640)	(10,573)	7,067	
Indirect Expenditure	17,580	17,592	12	
Net (Income)/Expenditure	(60)	7,019	7,079	<u></u>

ENVIRONMENT	Revised	Projected	Variance	Appendix 2
	Budget	Outturn		••
SERVICE SUMMARY				
Direct Expenditure	30,042,386	31,564,644	1,522,258	
Income	(28,229,790)	(29,351,412)	(1,121,622)	
Total Directly Controllable (Income)/Expenditure	1,812,596	2,213,232	400,636	
Indirect Expenditure	10,813,630	10,822,638	9,008	
Net (Income)/Expenditure	12,626,226	13,035,870	409,644	
ABANDONED VEHICLES				
	05.700	00.005	20=	
Direct Expenditure	35,730	36,665	935	
Income Total Directly Controllable (Income)/Expanditure	25.720	(120) 36,545	(120) 815	
Total Directly Controllable (Income)/Expenditure Indirect Expenditure	35,730 3,280	3 6,345 3,304	24	
Net (Income)/Expenditure	39,010	39,849	839	
Net (income)/Expenditure	33,010	39,049	633	-
BUSINESS FORUM				
Direct Expenditure	26,270	25,293	(977)	
Total Directly Controllable (Income)/Expenditure	26,270	25,293	(977)	
Indirect Expenditure	1,000	1,006	6	
Net (Income)/Expenditure	27,270	26,299	(971)	_
CCTV SYSTEMS				
Direct Expenditure	80,270	81,624	1,354	
Total Directly Controllable (Income)/Expenditure	80,270	81,624	1,354	<u>-</u>
Indirect Expenditure	22,470	24,525	2,055	
Net (Income)/Expenditure	102,740	106,149	3,409	
CEMETERIES AND CLOSED CHURCHYARDS				
Direct Expenditure	236,030	305,364	69,334	Increase in casual staff, vacancy credit which will not be met plus changes in salary allocations total £26,000. Property Services works total £45,000 in period 6, the budget is currently held
Income	(73,900)	(76,222)	(2,322)	centrally.
Total Directly Controllable (Income)/Expenditure	162,130	229,142	67,012	
Indirect Expenditure	62,570	65,308	2,738	
Net (Income)/Expenditure	224,700	294,450	69,750	
(e/, Experience		20 1, 100	33,700	-

CLINICAL WASTE Direct Expenditure 2,420 7,096 4,676 Total Directly Controllable (Income)/Expenditure 2,420 7,096 4,676 Indirect Expenditure 1,260 1,260 0 Net (Income)/Expenditure 3,680 8,356 4,676	ENVIRONMENT	Revised	Projected	Variance	Appendix 2
Direct Expenditure 2,420 7,096 4,676 Total Directly Controllable (Income)/Expenditure 2,420 7,096 4,676 Indirect Expenditure 1,260 1,260 0		Budget	Outturn		
Direct Expenditure 2,420 7,096 4,676 Total Directly Controllable (Income)/Expenditure 2,420 7,096 4,676 Indirect Expenditure 1,260 1,260 0	CLINICAL WASTE				
Total Directly Controllable (Income)/Expenditure2,4207,0964,676Indirect Expenditure1,2601,2600		2.420	7.096	4.676	
	•		· · · · · · · · · · · · · · · · · · ·		
Net (Income)/Expenditure 3,680 8,356 4,676	` ' '	1,260	1,260	0	
	Net (Income)/Expenditure	3,680	8,356	4,676	-
CREMATORIUM	CREMATORIUM				
Direct Expenditure 843,330 698,347 (144,983) Staffing resources previously allocated as a result of a growth bid	Direct Expenditure	843,330	698,347	(144,983)	
remain uncommitted pending further consideration of the service staffing structure. Cremation fees are higher than anticipated for					
the period as a result in changes to the refurbishment timeline.					the period as a result in changes to the refurbishment timeline.
Income (702,650) (970,454) (267,804)	Income	(702,650)	(970,454)	(267,804)	
Total Directly Controllable (Income)/Expenditure 140,680 (272,107) (412,787)	Total Directly Controllable (Income)/Expenditure				
Indirect Expenditure 394,050 393,788 (262)	•				
Net (Income)/Expenditure 534,730 121,681 (413,049)	Net (Income)/Expenditure	534,730	121,681	(413,049)	<u>.</u>
ELECTRIC THEATRE	ELECTRIC THEATRE				
Direct Expenditure 0 683 683	Direct Expenditure	0	683	683	
Total Directly Controllable (Income)/Expenditure 0 683 683	Total Directly Controllable (Income)/Expenditure	0	683	683	
Net (Income)/Expenditure 0 683 683	Net (Income)/Expenditure	0	683	683	<u>.</u>
FLEET MANAGEMENT SERVICE	FLEET MANAGEMENT SERVICE				
Direct Expenditure 1,096,279 1,104,754 8,475 Vehicle insurance is £35,600 less than budgeted but this is offset	Direct Expenditure	1,096,279	1,104,754	8,475	
by increases in maintenance agreements and employee related expenditure due to changes in salary allocation.					
Superialities and to shariges in salary anssalaring					S. portantilo duo to sitta igoo iir oalar, anocalisiii
Income (3,030,860) (3,031,604) (744)					
Total Directly Controllable (Income)/Expenditure (1,934,581) (1,926,850) 7,731				•	
Indirect Expenditure 1,936,960 1,937,272 312	·				
Net (Income)/Expenditure 2,379 10,422 8,043	Net (Income)/Expenditure	2,379	10,422	8,043	
LEGAL SERVICES	LEGAL SERVICES				
Direct Expenditure 1,110,770 1,154,729 43,959 Additional legal expenses incurrred as a result of a variation in the budgeted business as usual assumption.	Direct Expenditure	1,110,770	1,154,729	43,959	
Income (1,269,710) (1,349,706) (79,996) Allocation of legal expenses to capital schemes.	Income	(1 269 710)	(1.349.706)	(79 996)	· ·
Total Directly Controllable (Income)/Expenditure (158,940) (194,977) (36,037)					
Indirect Expenditure 151,340 151,394 54					
Net (Income)/Expenditure (7,600) (43,583) (35,983)	Net (Income)/Expenditure	(7,600)	(43,583)	(35,983)	

ENVIRONMENT	Revised	Projected	Variance	
	Budget	Outturn		
ENGINEERING AND TRANSPORT SERVICES	_			
Direct Expenditure	361,390	312,875	(48,515)	There are salary savings due to vacancies.
Income	(421,900)	(421,900)	0	, ,
Total Directly Controllable (Income)/Expenditure	(60,510)	(109,025)	(48,515)	•
Indirect Expenditure	61,260	61,278	18	_
Net (Income)/Expenditure	750	(47,747)	(48,497)	
GUILDFORD HOUSE				
Direct Expenditure	388,767	404,960	16,193	
Income	(70,630)	(76,071)	(5,441)	
Total Directly Controllable (Income)/Expenditure	318,137	328,889	10,752	•
Indirect Expenditure	106,550	98,075	(8,475)	
Net (Income)/Expenditure	424,687	426,964	2,277	•
GUILDHALL				
Direct Expenditure	118,290	133,798	15,508	
Income	(34,800)	(34,728)	72	
Total Directly Controllable (Income)/Expenditure	83,490	99,070	15,580	•
Indirect Expenditure	50,920	46,755	(4,165)	
Net (Income)/Expenditure	134,410	145,825	11,415	
INFORMATION RIGHTS OFFICER				
Direct Expenditure	63,740	65,196	1,456	
Income	(69,160)	(69,172)	(12)	
Total Directly Controllable (Income)/Expenditure	(5,420)	(3,976)	1,444	
Indirect Expenditure	5,300	5,312	12	
Net (Income)/Expenditure	(120)	1,336	1,456	
LAND DRAINAGE				
Direct Expenditure	156,200	132,914	(23,286)	
Total Directly Controllable (Income)/Expenditure	156,200	132,914	(23,286)	•
Indirect Expenditure	307,830	313,245	5,415	
Net (Income)/Expenditure	464,030	446,159	(17,871)	•
- Into moji Experiantire	707,000	770,100	(17,071)	•

ENVIRONMENT	Revised	Projected	Variance	Appendix 2
	Budget	Outturn		••
LEISURE ART DEVELOPMENT				
Direct Expenditure	80,960	84,455	3,495	
Income	0	(765)	(765)	
Total Directly Controllable (Income)/Expenditure	80,960	83,690	2,730	
Indirect Expenditure	18,220	18,244	24	
Net (Income)/Expenditure	99,180	101,934	2,754	
LEISURE COMMUNITY CENTRES				
Direct Expenditure	33,310	65,747	32 437 TI	he increased expenditure relates to property services works as
Direct Experience	00,010	00,141		ne budget is currently held centrally.
Income	(1,440)	(6,239)	(4,799)	
Total Directly Controllable (Income)/Expenditure	31,870	59,508	27,638	
Indirect Expenditure	89,870	90,842	972	
Net (Income)/Expenditure	121,740	150,350	28,610	
LEISURE G LIVE				
Direct Expenditure	396,510	402,843	6,333	
Income	(37,880)	(63,800)	(25,920)	
Total Directly Controllable (Income)/Expenditure	358,630	339,043	(19,587)	
Indirect Expenditure	932,000	932,018	18	
Net (Income)/Expenditure	1,290,630	1,271,061	(19,569)	
LEIGUIDE ODANTO				
LEISURE GRANTS				
Direct Expenditure	452,510	453,024	514	
Total Directly Controllable (Income)/Expenditure	452,510	453,024	514	
Indirect Expenditure Net (Income)/Expenditure	8,690 461,200	8,714 461,738	538	
Net (income)/Experialitate	401,200	401,730	336	
LEISURE MANAGEMENT CONTRACT				
Direct Expenditure	1,212,090	1,235,459	23,369	
Income	(1,945,490)	(1,943,069)	2,421	
Total Directly Controllable (Income)/Expenditure	(733,400)	(707,610)	25,790	
Indirect Expenditure	1,664,060	1,667,212	3,152	
Net (Income)/Expenditure	930,660	959,602	28,942	
LEISURE PLAY DEVELOPMENT				
	040.500	007.4.47	0.555	
Direct Expenditure	218,590	227,147	8,557	ligher than burdented in some from CIOI and the form in the second
Income	(29,360)	(53,625)		ligher than budgeted income from FISH resulting from increased articipation.
Total Directly Controllable (Income)/Expenditure	189,230	173,522	(15,708)	•
Indirect Expenditure	22,240	22,264	24	
Net (Income)/Expenditure	211,470	195,786	(15,684)	
• •		•		

Direct Expenditure 223,000 222,766 7244 7245 7	ENVIRONMENT	Revised	Projected	Variance	Appendix 2
Direct Expenditure		Budget	Outturn		
	LEISURE RANGERS				
Net (Income) Expenditure 9,930 9,936 6	Direct Expenditure	223,000	222,706	(294)	
Net (Income)/Expenditure 9,930 9,936 6 Net (Income)/Expenditure 232,930 232,642 288)	Total Directly Controllable (Income)/Expenditure	223,000	222,706	(294)	-
LEISURE SPORT DEVELOPMENT			9,936		
Triest Expenditure	Net (Income)/Expenditure	232,930	232,642	(288)	_
Triest Expenditure	LEIGHDE SDODT DEVELODMENT				
August and wasn't funded from the Corporate scheme. The replacement intern will be funded from the Corporate scheme. The replacement intern will be funded from the Corporate scheme. Total Directly Controllable (income)/Expenditure					
Total Directly Controllable (Income)/Expenditure 13,330 13,342 12 12 13 13,330 13,342 12 13,330 13,342 12 13,330 13,342 12 13,330 13,342 12 13,330 13,342 13,34	Direct Expenditure	71,980	84,751	12,771	August and wasn't funded from the Corporate scheme. The
Net (Income)/Expenditure	Income	(4,000)	(1,560)		
MARKETS Direct Expenditure 60,940 54,921 (6,019) Income (175,630) (166,738) 8,892 Total Directly Controllable (Income)/Expenditure (114,690) (111,817) 2,873 Indirect Expenditure 7,090 7,108 18 Net (Income)/Expenditure 120,640 134,610 13,970 Income (169,580) (157,472) 12,108 Total Directly Controllable (Income)/Expenditure (48,940) (22,862) 26,078 Indirect Expenditure (24,140) 24,146 6 Net (Income)/Expenditure (24,800) 1,284 26,084 GUILDFORD MUSEUM Direct Expenditure 455,270 563,819 108,549 There are salary savings due to vacancies some of which are being covered by agency staff. Unbudgeted consultants cost of £40,000 for the Museum project which has yet to reach the capital stage. Income (52,630) (51,944) 686 Total Directly Controllable (Income)/Expenditure 402,640 511,875 109,235 Incircet Expenditure 402,640 511,875 109,235 <	Total Directly Controllable (Income)/Expenditure	67,980	83,191	15,211	
MARKETS Direct Expenditure Income 60,940 54,921 (6,019) (166,738) 8,892 Total Directly Controllable (Income)/Expenditure Indirect Expenditure (114,690) (111,817) 2,873 (2,873) Indirect Expenditure 7,090 7,108 18 Net (Income)/Expenditure (107,600) (104,709) 2,891 MOT BAY Direct Expenditure 120,640 13,4810 13,970 (157,472) 12,108 Income (169,580) (157,472) 12,108 Total Directly Controllable (Income)/Expenditure (48,940) (22,862) 26,078 (158) Inclined Expenditure 455,270 563,819 108,549 There are salary savings due to vacancies some of which are being covered by agency staff. Unbudgeted consultants cost of £40,000 for the Museum project which has yet to reach the capital stage. Income (52,630) (51,944) 686 Total Directly Controllable (Income)/Expenditure 402,640 511,875 109,235 Inclined Expenditure 402,640 511,875 109,235 Inclined Expenditure 402,640 511,875 109,235	Indirect Expenditure	13,330	13,342	12	
Direct Expenditure 60,940 54,921 (6,019) (175,630) (166,738) 8,892 (175,630) (166,738) 8,892 (175,630) (175,630) (166,738) 8,892 (175,630) (175,630) (111,817) 2,873 (175,640) (111,817) 2,873 (175,640) (104,709) 2,891 (107,600) (104,709) 2,891 (107,600) (104,709) 2,891 (107,600) (104,709) 2,891 (107,600) (104,709) 2,891 (107,600) (104,709) 2,891 (107,600) (104,709) 2,891 (107,600) (104,709) 2,891 (107,600) (104,709) 2,891 (107,600) (104,709) 2,891 (107,600) (104,709) 2,891 (107,600) (104,709) 2,891 (107,600) (104,709) (104,709) 2,891 (107,600) (104,709) (10	Net (Income)/Expenditure	81,310	96,533	15,223	<u>.</u>
Income (175,630) (166,738) 8,892	MARKETS				
Income (175,630) (166,738) 8,892	Direct Expenditure	60.940	54.921	(6.019)	
Net (Income)/Expenditure 7,090 7,108 18 18 107,600 104,709 2,891 107,600 104,709 2,891 107,600 104,709 2,891 107,600 104,709 2,891 107,600 104,709 2,891 107,600 104,709 2,891 107,600 13,970 13,970 10,000 12,000 12,108 12,108 12,108 12,108 12,108 12,108 12,108 12,108 12,108 12,108 10,1000 12,862 26,078 10,1000 12,862 26,078 10,1000 12,862 26,078 10,1000 12,862 26,078 10,1000 12,100 10,1000		· ·	·	· · · · · · · · · · · · · · · · · · ·	
Mot BAY 120,640 134,610 13,970 Income (169,580) (157,472) 12,108 Total Directly Controllable (Income)/Expenditure (48,940) (22,862) 26,078 Indirect Expenditure 24,140 24,146 6 Net (Income)/Expenditure (24,800) 1,284 26,084 GUILDFORD MUSEUM 455,270 563,819 108,549 There are salary savings due to vacancies some of which are being covered by agency staff. Unbudgeted consultants cost of £40,000 for the Museum project which has yet to reach the capital stage. Income (52,630) (51,944) 686 Total Directly Controllable (Income)/Expenditure 402,640 511,875 109,235 Indirect Expenditure 132,060 139,675 7,615	Total Directly Controllable (Income)/Expenditure	(114,690)	(111,817)	2,873	
MOT BAY Direct Expenditure 120,640 134,610 13,970 Income (169,580) (157,472) 12,108 Total Directly Controllable (Income)/Expenditure (48,940) (22,862) 26,078 Indirect Expenditure 24,140 24,146 6 Net (Income)/Expenditure (24,800) 1,284 26,084 GUILDFORD MUSEUM Direct Expenditure 455,270 563,819 108,549 There are salary savings due to vacancies some of which are being covered by agency staff. Unbudgeted consultants cost of £40,000 for the Museum project which has yet to reach the capital stage. Income (52,630) (51,944) 686 Total Directly Controllable (Income)/Expenditure 402,640 511,875 109,235 Indirect Expenditure 132,060 139,675 7,615	Indirect Expenditure	7,090	7,108	18	
Direct Expenditure	Net (Income)/Expenditure	(107,600)	(104,709)	2,891	- -
Income (169,580) (157,472) 12,108	MOT BAY				
Income (169,580) (157,472) 12,108	Direct Expenditure	120.640	134.610	13.970	
Indirect Expenditure		,	*		
Net (Income)/Expenditure (24,800) 1,284 26,084 GUILDFORD MUSEUM Direct Expenditure 455,270 563,819 108,549 There are salary savings due to vacancies some of which are being covered by agency staff. Unbudgeted consultants cost of £40,000 for the Museum project which has yet to reach the capital stage. Income Total Directly Controllable (Income)/Expenditure 132,060 1,284 26,084 108,549 There are salary savings due to vacancies some of which are being covered by agency staff. Unbudgeted consultants cost of £40,000 for the Museum project which has yet to reach the capital stage. Income Total Directly Controllable (Income)/Expenditure 132,060 139,675 7,615	Total Directly Controllable (Income)/Expenditure	(48,940)	(22,862)	26,078	
GUILDFORD MUSEUM Direct Expenditure 455,270 563,819 108,549 There are salary savings due to vacancies some of which are being covered by agency staff. Unbudgeted consultants cost of £40,000 for the Museum project which has yet to reach the capital stage. Income Total Directly Controllable (Income)/Expenditure 132,060 139,675 108,549 There are salary savings due to vacancies some of which are being covered by agency staff. Unbudgeted consultants cost of £40,000 for the Museum project which has yet to reach the capital stage.	Indirect Expenditure	24,140	24,146	6	
Direct Expenditure 455,270 563,819 108,549 There are salary savings due to vacancies some of which are being covered by agency staff. Unbudgeted consultants cost of £40,000 for the Museum project which has yet to reach the capital stage. Income (52,630) (51,944) 686 Total Directly Controllable (Income)/Expenditure 402,640 511,875 109,235 Indirect Expenditure 132,060 139,675 7,615	Net (Income)/Expenditure	(24,800)	1,284	26,084	
being covered by agency staff. Unbudgeted consultants cost of £40,000 for the Museum project which has yet to reach the capital stage. Income (52,630) (51,944) 686 Total Directly Controllable (Income)/Expenditure 402,640 511,875 109,235 Indirect Expenditure 132,060 139,675 7,615	GUILDFORD MUSEUM				
being covered by agency staff. Unbudgeted consultants cost of £40,000 for the Museum project which has yet to reach the capital stage. Income (52,630) (51,944) 686 Total Directly Controllable (Income)/Expenditure 402,640 511,875 109,235 Indirect Expenditure 132,060 139,675 7,615	Direct Expenditure	455,270	563,819	108,549	There are salary savings due to vacancies some of which are
Total Directly Controllable (Income)/Expenditure 402,640 511,875 109,235 Indirect Expenditure 132,060 139,675 7,615	·	,	*	•	being covered by agency staff. Unbudgeted consultants cost of £40,000 for the Museum project which has yet to reach the capital
Total Directly Controllable (Income)/Expenditure 402,640 511,875 109,235 Indirect Expenditure 132,060 139,675 7,615	Income	(52,630)	(51,944)	686	
	Total Directly Controllable (Income)/Expenditure	402,640			
Net (Income)/Expenditure 534,700 651,550 116,850	Indirect Expenditure	132,060	139,675		
	Net (Income)/Expenditure	534,700	651,550	116,850	_

ENVIRONMENT	Revised Budget	Projected Outturn	Variance	Appendix 2
OFF STREET PARKING				
Direct Expenditure	4,825,320	5,070,167	, 	There are some salary savings due to vacancies. The planned works programme funded from the Car Parks Maintenance Reserve (CPMR) is expected to be £148,000 higher than the original budgetary assumption. The upgrade to the Pay and Display machines totalling £51,500 will be met from the CPMR as will £70,000 for new Pay and Display at Bedford Road. Lower than budgeted levels of income are projected at Farnham Road and Leapale Road MSCP.
Income	(10,858,680)	(10,755,662)	103,018	
Total Directly Controllable (Income)/Expenditure	(6,033,360)	(5,685,495)	347,865	
Indirect Expenditure	1,764,830	1,756,897	(7,933)	
Net (Income)/Expenditure	(4,268,530)	(3,928,598)	339,932	
ON STREET PARKING				
Direct Expenditure	1,188,540	1,324,781		The new on street agency agreement requires a payment of 20% of Guildford on street net income to SCC; this was signed too late in the year to be included in the 2018-19 budget setting process.
Income	(1,948,600)	(1,935,397)	13,203	
Total Directly Controllable (Income)/Expenditure	(760,060)	(610,616)	149,444	
Indirect Expenditure	85,730	85,742	12	
Net (Income)/Expenditure	(674,330)	(524,874)	149,456	
ORDNANCE SURVEY AND MAPPING SERVICES				
Direct Expenditure	3,540	6,970	3,430	
Total Directly Controllable (Income)/Expenditure	3,540	6,970	3,430	
Indirect Expenditure	10,830	7,627	(3,203)	
Net (Income)/Expenditure	14,370	14,597	227	

ENVIRONMENT	Revised	Projected	Variance	Appendix 2
	Budget	Outturn		•••
PARKS AND COUNTRYSIDE				
Direct Expenditure	4,020,770	4,169,563		Vacant posts are being used to fund the use of casual staff and contractors. Reduction in SPA Endowment expenditure £46,000, offset by Cleaning Contractors £10,730 (this is covered by salary savings). A budgeted saving of £100,000 arising from the transfer of Woodbridge Road to a trust has been deferred until 2019-20. Estimated traveller incursions costs £31,000. Additional R&M charges total £30,000.
Income	(1,397,570)	(1,927,668)	, , ,	SPA income for the future development and maintenance of green spaces is projected to exceed budget by £532,230. An element of this income will be used in the current year to fund revenue spending, the remainder will be transferred to reserve at year-end.
Total Directly Controllable (Income)/Expenditure	2,623,200	2,241,895	(381,305)	
Indirect Expenditure	1,262,720	1,277,765	15,045	
Net (Income)/Expenditure	3,885,920	3,519,660	(366,260)	
PARK AND RIDE SERVICES				
Direct Expenditure	654,470	720,346	65.876	Site security costs.
Income	(50,000)	(51,252)	(1,252)	
Total Directly Controllable (Income)/Expenditure	604,470	669,094	64,624	
Indirect Expenditure	98,790	92,589	(6,201)	
Net (Income)/Expenditure	703,260	761,683	58,423	
PROCUREMENT				
Direct Expenditure	91,670	67,848	(23,822)	
Income	(96,700)	(96,718)	(18)	
Total Directly Controllable (Income)/Expenditure	(5,030)	(28,870)	(23,840)	
Indirect Expenditure	15,880	15,898	18	
Net (Income)/Expenditure	10,850	(12,972)	(23,822)	
PUBLIC CONVENIENCES				
Direct Expenditure	225,940	216,483	(9,457)	
Income	(12,480)	(12,144)	336	
Total Directly Controllable (Income)/Expenditure	213,460	204,339	(9,121)	
Indirect Expenditure	78,350	74,316	(4,034)	
Net (Income)/Expenditure	291,810	278,655	(13,155)	

ENVIRONMENT	Revised Budget	Projected Outturn	Variance	Appendix 2
REFUSE AND RECYCLING				
Direct Expenditure	6,434,645	7,190,340	755,695	Additional Gate Fee costs relating to the disposal of co-mingled recyclate totalling £300,000 will be meet from the recycling equalisation reserve (linked to presentation of income) After a period of significantly improved sickness the service has experienced a couple of long term cases resulting in the need for agency backfill. Fuel costs will be more than budgeted, but green bin sales are expected to exceed budget by £31,500.
Income	(3,563,580)	(3,924,350)	(360,770)	
Total Directly Controllable (Income)/Expenditure	2,871,065	3,265,990	394,925	-
Indirect Expenditure	756,690	760,847	4,157	
Net (Income)/Expenditure	3,627,755	4,026,837	399,082	
RIVER CONTROL				
Direct Expenditure	31,360	39,484	8,124	
Total Directly Controllable (Income)/Expenditure	31,360	39,484	8,124	
Indirect Expenditure	10,730	8,668	(2,062)	
Net (Income)/Expenditure	42,090	48,152	6,062	-
ROADS AND FOOTPATHS MAINTENANCE				
Direct Expenditure	37,990	39,556	1,566	
Total Directly Controllable (Income)/Expenditure	37,990	39,556	1,566	
Indirect Expenditure	60,090	63,121	3,031	_
Net (Income)/Expenditure	98,080	102,677	4,597	- -
SNOW AND ICE PLAN HOLDING ACCOUNT				
Direct Expenditure	53,420	53,362	(58)	
Income	(45,080)	(45,080)	0	
Total Directly Controllable (Income)/Expenditure	8,340	8,282	(58)	
Indirect Expenditure	1,140	753	(387)	
Net (Income)/Expenditure	9,480	9,035	(445)	_
STREET CLEANSING				
Direct Expenditure	2,421,690	2,267,040	(154,650)	There are salary savings due to vacancies and a re-structure of the service.
Income	(150,040)	(154,584)	(4,544)	_
Total Directly Controllable (Income)/Expenditure	2,271,650	2,112,456	(159,194)	
Indirect Expenditure	176,850	176,904	54	
Net (Income)/Expenditure	2,448,500	2,289,360	(159,140)	_

ENVIRONMENT	Revised	Projected	Variance	Appendix 2
	Budget	Outturn		PP
STREET FURNITURE	J			
Direct Expenditure	81,910	74,327	(7,583)	
Total Directly Controllable (Income)/Expenditure	81,910	74,327	(7,583)	
Indirect Expenditure	8,280	12,609	4,329	
Net (Income)/Expenditure	90,190	86,936	(3,254)	
TOURIST INFORMATION CENTRE				
	055 000	074 404	40.074	
Direct Expenditure Income	255,330 (51,300)	274,404	19,074	
Total Directly Controllable (Income)/Expenditure	(51,290) 204,040	(53,270) 221,134	(1,980) 17,094	
Indirect Expenditure	32,900	32,912	17,094	
Net (Income)/Expenditure	236,940	254,046	17,106	
net (moome), Experience	200,040	204,040	11,100	
BUSINESS AND TOURISM				
Direct Expenditure	547,795	567,704	19,909	
Income	(152,950)	(130,633)	22,317	
Total Directly Controllable (Income)/Expenditure	394,845	437,071	42,226	
Indirect Expenditure	83,660	82,429	(1,231)	
Net (Income)/Expenditure	478,505	519,500	40,995	
TOWN CENTRE MANAGEMENT				
	05.064	07.447	2.153	
Direct Expenditure	95,264	97,417	,	Income from the town centre Wi Ei preject is enticipated to be
Income	(269,950)	(171,093)		Income from the town centre Wi-Fi project is anticipated to be lower than budget. Sponsorship income will not achieve the
				budgeted amount in this financial year.
Total Directly Controllable (Income)/Expenditure	(174,686)	(73,676)	101,010	,
Indirect Expenditure	19,420	19,456	36	
Net (Income)/Expenditure	(155,266)	(54,220)	101,046	
TRANSPORTATION				
Direct Expenditure	9,010	11,215	2,205	
Total Directly Controllable (Income)/Expenditure	9,010	11,215	2,205	
Indirect Expenditure	6,020	6,618	598	
Net (Income)/Expenditure	15,030	17,833	2,803	
VEHICLE MAINTENANCE WORKSHOP				
Direct Expenditure	706,280	811,333	105,053	
Income	(781,650)	(864,619)	(82,969)	
Total Directly Controllable (Income)/Expenditure	(75,370)	(53,286)	22,084	
Indirect Expenditure	53,950	53,974	24	
Net (Income)/Expenditure	(21,420)	688	22,108	
•				

ENVIRONMENT	Revised	Projected	Variance
	Budget	Outturn	
THE VILLAGE			
Direct Expenditure	0	12,246	12,246
Income	0	(400)	(400)
Total Directly Controllable (Income)/Expenditure	0	11,846	11,846
Indirect Expenditure	0	150	150
Net (Income)/Expenditure	0	11,996	11,996
WOKING ROAD DEPOT			
Direct Expenditure	426,066	462,206	36,140
Income	(573,380)	(565,097)	8,283
Total Directly Controllable (Income)/Expenditure	(147,314)	(102,891)	44,423
Indirect Expenditure	201,130	198,078	(3,052)
Net (Income)/Expenditure	53,816	95,187	41,371
RECYCLING, CLEANSING AND PARKING SERVICES OVERH	IEAD ACCOUNT		
Direct Expenditure	86,090	94,072	7,982
Income	(188,220)	(188,256)	(36)
Total Directly Controllable (Income)/Expenditure	(102,130)	(94,184)	7,946
Indirect Expenditure	59,220	59,262	42
Net (Income)/Expenditure	(42,910)	(34,922)	7,988

FINANCE	Revised	Projected	Variance	
	Budget	Outturn		
SERVICE SUMMARY				
Direct Expenditure	45,033,858	43,396,344	(1,637,514)	
ncome	(40,466,260)	(39,596,161)	870,099	
Total Directly Controllable (Income)/Expenditure	4,567,598	3,800,183	(767,415)	
ndirect Expenditure	3,285,110	3,293,155	8,045	
Net (Income)/Expenditure	7,852,708	7,093,338	(759,370)	
ACCESS GROUP FOR GUILDFORD				
Direct Expenditure	1,860	2,111	251	
Total Directly Controllable (Income)/Expenditure	1,860	2,111	251	.
ndirect Expenditure	2,310	2,310	0	
Net (Income)/Expenditure	4,170	4,421	251	•
ACCOUNTANCY				
Direct Expenditure	814,290	732,855	(81,435)	Vacancies resulting in salary savings
ncome	(936,660)	(936,738)	(78)	<i>,</i> , ,
Total Directly Controllable (Income)/Expenditure	(122,370)	(203,883)	(81,513)	•
ndirect Expenditure	145,400	145,448	48	_
let (Income)/Expenditure	23,030	(58,435)	(81,465)	•
BUSINESS RATES				
Direct Expenditure	198,152	203,509	5,357	
ncome	(270,240)	(269,873)	367	
Total Directly Controllable (Income)/Expenditure	(72,088)	(66,364)	5,724	•
ndirect Expenditure	49,850	49,862	12	_
Net (Income)/Expenditure	(22,238)	(16,502)	5,736	•
CT BUSINESS SERVICES TEAM				
Direct Expenditure	413,650	398,493	(15,157)	
ncome	(502,280)	(502,382)	(102)	
Total Directly Controllable (Income)/Expenditure	(88,630)	(103,889)	(15,259)	•
ndirect Expenditure	68,880	68,910	30	_
Net (Income)/Expenditure	(19,750)	(34,979)	(15,229)	-

Appendix 2

FINANCE	Revised	Projected	Variance
	Budget	Outturn	
CIVIC EXPENSES			
Direct Expenditure	203,140	205,503	2,363
ncome	0	(43)	(43)
otal Directly Controllable (Income)/Expenditure	203,140	205,460	2,320
ndirect Expenditure	25,050	25,068	18
let (Income)/Expenditure	228,190	230,528	2,338
OUNCIL AND COMMITTEE SUPPORT			
rect Expenditure	195,649	196,836	1,187
come	(37,620)	(37,620)	0
otal Directly Controllable (Income)/Expenditure	158,029	159,216	1,187
ndirect Expenditure	246,370	246,370	0
et (Income)/Expenditure	404,399	405,586	1,187
ORPORATE FINANCIAL			
irect Expenditure	191,499	158,174	(33,325)
come	(160,590)	(160,590)	(00,020)
otal Directly Controllable (Income)/Expenditure	30,909	(2,416)	(33,325)
direct Expenditure	263,850	263,934	84
et (Income)/Expenditure	294,759	261,518	(33,241)
DRPORATE SERVICES			
rect Expenditure	599,766	606.046	6.280
come	(106,970)	(106,536)	434
otal Directly Controllable (Income)/Expenditure	492,796	499,510	6,714
direct Expenditure	501,540	502,461	921
et (Income)/Expenditure	994,336	1,001,971	7,635
OMMITTEE SERVICES			
virect Expenditure	177,620	170,717	(6,903)
ncome	(221,730)	(221,778)	(48)
otal Directly Controllable (Income)/Expenditure	(44,110)	(51,061)	(6,951)
· · · · · · · · · · · · · · · · · · ·	43,700	43,712	12
ndirect Expenditure	43.700		

Projected Projected Projected Projected Duttro					
Council Tax 686 411 630,934 (55,477) There has been a number of vacant posts in 2018-19 10 10 10 10 10 10 10	FINANCE	Revised	Projected	Variance Append	lix 2
Direct Expenditure 30,000 20,000		Budget	Outturn		
	COUNCIL TAX				
Total Directly Controllable (Income)/Expenditure 179/740 179/776 36 179	Direct Expenditure	686,411	630,934		
Net (Income)/Expenditure 179,740 179,776 36 Net (Income)/Expenditure 566,151 550,710 (15,441) ICT CUSTOMER TECHNICAL SUPPORT Direct Expenditure 0 3 3 Total Directly Controllable (Income)/Expenditure 0 3 3 Net (Income)/Expenditure 686,970 686,178 (792) Income (107,890) (107,890) 0 Total Directly Controllable (Income)/Expenditure 579,080 578,288 (792) Indirect Expenditure 329,890 329,998 108 Net (Income)/Expenditure 80,780 72,585 (8,195) Direct Expenditure 80,780 72,585 (8,195) Total Directly Controllable (Income)/Expenditure 18,510 18,552 42 Net (Income)/Expenditure 99,290 91,137 (8,153) ELECTIONS ELECTORAL REGISTRATION Direct Expenditure 346,190 275,607 (70,583) Postage from franking reassessed and likely to be in order of 2017-18 saving £14k. We estimate only £20k of the £80k carry forward for Electoral Registration fees will be used although there may be a further requirement in 2019-20. A £22k electoral registration grant has been received. Income		· / /			
Net (Income)/Expenditure 566,151 550,710 (15,441)		•	,		
CT CUSTOMER TECHNICAL SUPPORT Direct Expenditure			· · · · · · · · · · · · · · · · · · ·		
Direct Expenditure	Net (Income)/Expenditure	566,151	550,710	(15,441)	
Net (Income) Expenditure 0 3 3 3 3 3 3 3 3 3	ICT CUSTOMER TECHNICAL SUPPORT				
Net (Income) Expenditure 0 3 3 3 3 3 3 3 3 3	Direct Expenditure	0	3	3	
DEMOCRATIC REPRESENTATION AND MANAGEMENT Direct Expenditure					
Direct Expenditure 686,970 686,178 (792) (107,890) (107,890) (107,890) (107,890) (107,890) (107,890) (107,890) (107,890) (107,890) (107,890) (107,890) (107,890) (108,800) (10		0	3	3	
Direct Expenditure 686,970 686,178 (792) (107,890) (107,890) (107,890) (107,890) (107,890) (107,890) (107,890) (107,890) (107,890) (107,890) (107,890) (107,890) (108,800) (10					
Total Directly Controllable (Income)/Expenditure 10,000					
Total Directly Controllable (Income)/Expenditure S79,080 378,288 (792) 329,990 329,998 108 1			,		
Net (Income)/Expenditure 329,890 329,998 108 Net (Income)/Expenditure 908,970 908,286 (684) ELECTIONS		· / /			
Net (Income)/Expenditure Substitute Sub		•	•		
ELECTIONS Direct Expenditure 80,780 72,585 (8,195) Total Directly Controllable (Income)/Expenditure 18,510 18,552 42 Net (Income)/Expenditure 99,290 91,137 (8,153) ELECTORAL REGISTRATION Direct Expenditure 346,190 275,607 (70,583) Postage from franking reassessed and likely to be in order of 2017-18 saving £14k. We estimate only £20k of the £80k carry forward for Electoral Registration fees will be used although there may be a further requirement in 2019-20. A £22k electoral registration grant has been received. Income (3,090) (23,670) (20,580) Total Directly Controllable (Income)/Expenditure 41,320 41,332 12	·				
Direct Expenditure 80,780 72,585 (8,195) Total Directly Controllable (Income)/Expenditure 80,780 72,585 (8,195) Indirect Expenditure 18,510 18,552 42 Net (Income)/Expenditure 99,290 91,137 (8,153) ELECTORAL REGISTRATION Direct Expenditure 346,190 275,607 (70,583) Postage from franking reassessed and likely to be in order of 2017-18 saving £14k. We estimate only £20k of the £80k carry forward for Electoral Registration fees will be used although there may be a further requirement in 2019-20. A £22k electoral registration grant has been received. Income (3,090) (23,670) (20,580) Total Directly Controllable (Income)/Expenditure 41,320 41,332 12	Net (income)/Expenditure	900,970	900,200	(004)	
Total Directly Controllable (Income)/Expenditure Indirect Expenditure Indirect Expenditure Income (3,090) Income Income Income Income Income Indirectly Controllable (Income)/Expenditure Indirect Expenditure Indirect Expenditure Indirect Expenditure Indirect Expenditure Income Income Income Income Indirectly Controllable (Income)/Expenditure Indirect Expenditure In	ELECTIONS				
Indirect Expenditure 18,510 18,552 42	Direct Expenditure	80,780	72,585	(8,195)	
Net (Income)/Expenditure 99,290 91,137 (8,153) ELECTORAL REGISTRATION Direct Expenditure 346,190 275,607 (70,583) Postage from franking reassessed and likely to be in order of 2017- 18 saving £14k. We estimate only £20k of the £80k carry forward for Electoral Registration fees will be used although there may be a further requirement in 2019-20. A £22k electoral registration grant has been received. Income (3,090) (23,670) (20,580) Total Directly Controllable (Income)/Expenditure 343,100 251,937 (91,163) Indirect Expenditure 41,320 41,332 12	Total Directly Controllable (Income)/Expenditure	80,780	72,585	(8,195)	
ELECTORAL REGISTRATION Direct Expenditure 346,190 275,607 (70,583) Postage from franking reassessed and likely to be in order of 2017- 18 saving £14k. We estimate only £20k of the £80k carry forward for Electoral Registration fees will be used although there may be a further requirement in 2019-20. A £22k electoral registration grant has been received. Income (3,090) (23,670) (20,580) Total Directly Controllable (Income)/Expenditure 343,100 251,937 (91,163) Indirect Expenditure 41,320 41,332 12	Indirect Expenditure	18,510			
Direct Expenditure 346,190 275,607 (70,583) Postage from franking reassessed and likely to be in order of 2017- 18 saving £14k. We estimate only £20k of the £80k carry forward for Electoral Registration fees will be used although there may be a further requirement in 2019-20. A £22k electoral registration grant has been received. Income (3,090) (23,670) (20,580) Total Directly Controllable (Income)/Expenditure 343,100 251,937 (91,163) Indirect Expenditure 41,320 41,332 12	Net (Income)/Expenditure	99,290	91,137	(8,153)	
Direct Expenditure 346,190 275,607 (70,583) Postage from franking reassessed and likely to be in order of 2017- 18 saving £14k. We estimate only £20k of the £80k carry forward for Electoral Registration fees will be used although there may be a further requirement in 2019-20. A £22k electoral registration grant has been received. Income (3,090) (23,670) (20,580) Total Directly Controllable (Income)/Expenditure 343,100 251,937 (91,163) Indirect Expenditure 41,320 41,332 12	ELECTORAL REGISTRATION				
Income Total Directly Controllable (Income)/Expenditure Indirect Expenditure 18 saving £14k. We estimate only £20k of the £80k carry forward for Electoral Registration fees will be used although there may be a further requirement in 2019-20. A £22k electoral registration grant has been received. (3,090) (23,670) (20,580) (91,163) (91,163) (10,100)				(50.50) 5 ((()	0047
for Electoral Registration fees will be used although there may be a further requirement in 2019-20. A £22k electoral registration grant has been received. Income (3,090) (23,670) (20,580) Total Directly Controllable (Income)/Expenditure 343,100 251,937 (91,163) Indirect Expenditure 41,320 41,332 12	Direct Expenditure	346,190	275,607		
Income (3,090) (23,670) (20,580) Total Directly Controllable (Income)/Expenditure 41,320 41,332 12					
Income (3,090) (23,670) (20,580) Total Directly Controllable (Income)/Expenditure 343,100 251,937 (91,163) Indirect Expenditure 41,320 41,332 12					
Total Directly Controllable (Income)/Expenditure 343,100 251,937 (91,163) Indirect Expenditure 41,320 41,332 12					
Total Directly Controllable (Income)/Expenditure 343,100 251,937 (91,163) Indirect Expenditure 41,320 41,332 12				-	
Indirect Expenditure <u>41,320</u> 41,332 12	Income	(3,090)	(23,670)	(20,580)	
	Total Directly Controllable (Income)/Expenditure	343,100	251,937	(91,163)	
Net (Income)/Expenditure	·				
	Net (Income)/Expenditure	384,420	293,269	(91,151)	

FINANCE	Revised	Projected	Variance	Appendix 2
	Budget	Outturn		••
FEASIBILITY STUDIES				
Direct Expenditure	340,000	192,880	(147,120)	Feasability work around Student Housing Project not being progressed.
Total Directly Controllable (Income)/Expenditure Indirect Expenditure	340,000 220	192,880 7,736	(147,120) 7,516	
Net (Income)/Expenditure	340,220	200,616	(139,604)	•
Net (income//Experiantile	340,220	200,010	(139,004)	•
DEBTORS				
Direct Expenditure	162,880	164,594	1,714	
Income	(210,200)	(211,151)	(951)	_
Total Directly Controllable (Income)/Expenditure	(47,320)	(46,557)	763	
Indirect Expenditure	49,930	49,948	18	
Net (Income)/Expenditure	2,610	3,391	781	-
HOUSING BENEFITS				
Direct Expenditure	33,565,827	32,692,576	(873.251)	All rent allowances paid to claimants and rent rebates allowed are
2.100x 2.4p 0.10x10	00,000,02.	02,002,010	(0.0,20.)	covered by DWP. Housing Benefit Admin has benefited from
				Government Grants which cannot be predicted in advance and
				are £145k higher then budgeted.
Income	(33,474,320)	(32,659,588)	814,732	
Total Directly Controllable (Income)/Expenditure	91,507	32,988	(58,519)	
Indirect Expenditure	217,130	216,620	(510)	_
Net (Income)/Expenditure	308,637	249,608	(59,029)	-
INSURANCE REVENUE ACCOUNT				
Direct Expenditure	1,068,540	1,051,241	(17,299)	
Income	(1,069,440)	(1,064,330)	5,110	_
Total Directly Controllable (Income)/Expenditure	(900)	(13,089)	(12,189)	
Indirect Expenditure	6,530	6,530	0	_
Net (Income)/Expenditure	5,630	(6,559)	(12,189)	-
IT RENEWALS REVENUE ACCOUNT				
Income	(602,150)	(606,268)	(4,118)	
Total Directly Controllable (Income)/Expenditure	(602,150)	(606,268)	(4,118)	
Indirect Expenditure	487,950	487,998	48	
Net (Income)/Expenditure	(114,200)	(118,270)	(4,070)	
The second secon	(,	<u> </u>	, ,, ,,	•
MANAGEMENT POLICY STRATEGY				
Direct Expenditure	273,430	286,572	13,142	
Income	(284,890)	(284,950)	(60)	
Total Directly Controllable (Income)/Expenditure	(11,460)	1,622	13,082	
Indirect Expenditure	20,760	20,752	(8)	-
Net (Income)/Expenditure	9,300	22,374	13,074	-

FINANCE	Revised	Projected	Variance	Appendix 2
	Budget	Outturn		
MISCELLANEOUS ITEMS				
Direct Expenditure	396,985	149,162	(247.823) Re	emoval of inflation allowance
Income	(8,550)	(6,371)	2,179	Sinoval of inflation allowance
Total Directly Controllable (Income)/Expenditure	388,435	142,791	(245,644)	
Indirect Expenditure	360	360	0	
Net (Income)/Expenditure	388,795	143,151	(245,644)	
OPERATIONS TECHNICAL SERVICES				
Direct Expenditure	1,238,440	1,281,969		ne variance represents redundancy and associated costs lating to restructuring of the service; provision has been made
				r these costs in the invest to save reserve.
Income	(1,271,050)	(1,236,921)	34,129	
Total Directly Controllable (Income)/Expenditure	(32,610)	45,048	77,658	
Indirect Expenditure	145,350	144,990	(360)	
Net (Income)/Expenditure	112,740	190,038	77,298	
PARISH AND LOCAL LIAISON				
Direct Expenditure	201,900	202,548	648	
Total Directly Controllable (Income)/Expenditure	201,900	202,548	648	
Indirect Expenditure	205,920	205,926	6	
Net (Income)/Expenditure	407,820	408,474	654	
EPAYMENTS AND PAYROLL				
Direct Expenditure	452,899	440,812	(12,087)	
Income	(693,240)	(692,372)	868	
Total Directly Controllable (Income)/Expenditure	(240,341)	(251,560)	(11,219)	
Indirect Expenditure	166,840	166,906	66	
Net (Income)/Expenditure	(73,501)	(84,654)	(11,153)	
PORTFOLIO MANAGEMENT				
Direct Expenditure	208,470	238,643	30,173	
Income	(205,350)	(207,090)	(1,740)	
Total Directly Controllable (Income)/Expenditure	3,120	31,553	28,433	
Indirect Expenditure	31,150	31,072	(78)	
Net (Income)/Expenditure	34,270	62,625	28,355	

FINANCE	Revised	Projected	Variance	Appendix 2
	Budget	Outturn		
NON DISTRIBUTED COSTS				
Direct Expenditure	2,294,390	2,088,032	(206,358)	Saving arising from variation in the estimate of superannuation backfunding.
Total Directly Controllable (Income)/Expenditure	2,294,390	2,088,032	(206,358)	
Indirect Expenditure	360	360	0	
Net (Income)/Expenditure	2,294,750	2,088,392	(206,358)	
WEBSITE				
Direct Expenditure	229,230	263,177	33,947	An additional post has been funded from a vacant post in e-
				payments. The arrangement has been regularised in the 2019-20
				outline budget assumptions.
Total Directly Controllable (Income)/Expenditure	229,230	263,177	33,947	
Indirect Expenditure	31,050	31,068	18	
Net (Income)/Expenditure	260,280	294,245	33,965	
GUILDFORD YOUTH COUNCIL				
Direct Expenditure	4,890	4,587	(303)	
Total Directly Controllable (Income)/Expenditure	4,890	4,587	(303)	
Indirect Expenditure	5,150	5,156	6	
Net (Income)/Expenditure	10,040	9,743	(297)	

MANAGEMENT	Revised Budget	Projected Outturn	Variance	Appendix 2
SERVICE SUMMARY				
Direct Expenditure	1,656,720	1,650,085	(6,635)	
Income	(1,544,630)	(1,532,560)	12,070	
Total Directly Controllable (Income)/Expenditure	112,090	117,525	5,435	
Indirect Expenditure	299,270	299,224	(46)	
Net (Income)/Expenditure	411,360	416,749	5,389	
INTERNAL AUDIT				
Direct Expenditure	170,803	177,735	6,932	
Income	(358,490)	(358,490)	0	
Total Directly Controllable (Income)/Expenditure	(187,687)	(180,755)	6,932	•
Indirect Expenditure	47,370	47,388	18	_
Net (Income)/Expenditure	(140,317)	(133,367)	6,950	
BUSINESS IMPROVEMENT				
Direct Expenditure	(15,658)	18,990	34,648	As a mechanism to introduce salary and other savings into the budget arising from the Council wide service transformation programme they are initially shown in the Business Improvement account. As savings are realised they appear in the service where the saving accrued. However, the budget relating to those savings is vired against this account. The balance on this account at year end will therefore represent unachieved savings.
Income	(293,090)	(293,090)	0	
Total Directly Controllable (Income)/Expenditure	(308,748)	(274,100)	34,648	
Indirect Expenditure	31,960	31,972	12	
Net (Income)/Expenditure	(276,788)	(242,128)	34,660	•
HR SERVICES				
Direct Expenditure	553,240	508,708	(44,532)	A vacant post within the service which has been disestablished for 2019-20.
Income	(643,830)	(643,830)	0	
Total Directly Controllable (Income)/Expenditure	(90,590)	(135,122)	(44,532)	•
Indirect Expenditure	92,850	92,874	24	_
Net (Income)/Expenditure	2,260	(42,248)	(44,508)	=

MANAGEMENT	Revised Budget	Projected Outturn	Variance	Appendix 2
OTHER EMPLOYEE COSTS	J			
Direct Expenditure	299,110	321,711	22,601	Salary sacrifice and car parking savings are held centrally, the actual savings are held on the individual service accounts.
Income	(227,520)	(227,520)	0	
Total Directly Controllable (Income)/Expenditure	71,590	94,191	22,601	•
Indirect Expenditure	13,120	13,156	36	
Net (Income)/Expenditure	84,710	107,347	22,637	•
PUBLIC RELATIONS AND MARKETING				
Direct Expenditure	342,040	356,652	14,612	
Income	(6,700)	(4,630)	2,070	
Total Directly Controllable (Income)/Expenditure	335,340	352,022	16,682	
Indirect Expenditure	63,330	63,360	30	
Net (Income)/Expenditure	398,670	415,382	16,712	•
COMMUNITY DEVELOPMENT				
Direct Expenditure	307,185	266,289	(40,896)	
Income	(15,000)	(5,000)	10,000	
Total Directly Controllable (Income)/Expenditure	292,185	261,289	(30,896)	
Indirect Expenditure	50,640	50,474	(166)	
Net (Income)/Expenditure	342,825	311,763	(31,062)	

PLANNING AND REGENERATION	Revised Budget	Projected Outturn	Variance	Appendix 2
				1
SERVICE SUMMARY				
Direct Expenditure	7,260,544	7,607,942	347,398	
Income	(2,588,880)	(2,681,782)	(92,902)	
Total Directly Controllable (Income)/Expenditure	4,671,664	4,926,160	254,496	
Indirect Expenditure	2,767,710	2,904,001	136,291	
Net (Income)/Expenditure	7,439,374	7,830,161	390,787	
BUILDING CONTROL SUMMARY				
Direct Expenditure	782,010	902,151	120,141	Savings from vacancies will no longer cover the cost of Building Control agency workers who are now engaged until the end of the financial year; there are also agency costs to cover long term sickness . Consultants cost are expected to be over budget by £30,000. Only £15,000 of the microfiche scanning carry forward of £30,000 is expected to be spent in 2018-19.
Income	(503,400)	(487,571)	15,829	
Total Directly Controllable (Income)/Expenditure	278,610	414,580	135,970	
Indirect Expenditure	147,110	147,176	66	
Net (Income)/Expenditure	425,720	561,756	136,036	· •
CLIMATE CHANGE				
Direct Expenditure	297,090	260,139	(36,951)	Vacant posts have resulted in an underspend to the service.
Income	(318,840)	(357,170)	(38,330)	
Total Directly Controllable (Income)/Expenditure	(21,750)	(97,031)	(75,281)	•
Indirect Expenditure	61,490	61,520	30	_
Net (Income)/Expenditure	39,740	(35,511)	(75,251)	- •

PLANNING AND REGENERATION	Revised	Projected	Variance	Appendix 2
DEVEL CONTROL	Budget	Outturn		
DEVELOPMENT CONTROL				
Direct Expenditure	2,031,380	2,488,919	to t	At present employee related expenditure is projected to be over budget by £189,500 due to temporary staff, maternity cover for two posts and the new compliance and monitoring officer post. This figure anticipates a zero vacancy credit. Only £85,000 of the microfiche scannning carry forward of £170,000 will be spent this financial year. Planning appeal expenses are expected to be over budget. Officers are, however, currently working through these to see whether costs awarded against the Council can be reduced. Planning application fees are expected to fall short of the original budget by £46,500. The fee increase of 20% ntroduced in January 2018 should in theory have seen an increase to £1,560,000 but planning fees are currently lower than anticipated.
Income	(1,508,540)	(1,489,181)	19,359	
Total Directly Controllable (Income)/Expenditure	522,840	999,738	476,898	
Indirect Expenditure	635,680	637,935	2,255	
Net (Income)/Expenditure	1,158,520	1,637,673	479,153	
LOCAL LAND CHARGES				
Direct Expenditure	215,030	212,493	(2,537)	
Income	(256,500)	(261,759)	(5,259)	
Total Directly Controllable (Income)/Expenditure	(41,470)	(49,266)	(7,796)	
Indirect Expenditure	38,460	38,320	(140)	
Net (Income)/Expenditure	(3,010)	(10,946)	(7,936)	
MAJOR PROJECTS				
Direct Expenditure	2,184,630	2,218,727	r £ tl v n c a	Employee related costs are expected to be £121,085 over the revenue budget which takes into account a capital allocation of £283,506. There are agency workers in the service for whom here are no budgets. The allocation between revenue and capital will be revised at each monitoring period as the individual projects move from revenue to capital. There is a projected underspend on consultants fees for Guildford Station Platform Study (£70,000) and Bike Share Scheme (£20,000) which has been partially offset by unbudgeted LEP fees of £26,650.
Income	0	(65,000)		LEP funding of £65,000 in this financial year has been approved and set against Sustainable Movement Corridor expenditure
Total Directly Controllable (Income)/Expenditure	2,184,630	2,153,727	(30,903)	
Indirect Expenditure	489,010	489,070	(30,903)	
Net (Income)/Expenditure	2,673,640	2,642,797	(30,843)	
not (moome, Experience	2,010,040	2,072,101	(00,040)	

PLANNING AND REGENERATION	Revised Budget	Projected Outturn	Variance	Appendix 2
POLICY	J			
Direct Expenditure	1,689,514	1,463,666	b E C y g 2 ir ir ir ju	Consultants costs in Policy (excluding Local Plan) will be over studget by £70,600 attributable mainly to transport planning. Employee related savings due to vacancies are £129,000 though. Only £42,000 of the carry forwards will be spent in this financial rear due mostly to delays in the Local Plan. Only £164,000 of the growth bid for the Strategic Design Overview SPD will be spent in 1018-19. Consultants and legal costs relating to the Local Plan will be effect be overspent by £36,000. The projection for legal physices has been moved to indirect expenditure to reflect the evised method of accounting for legal costs. The reserve for adicial review costs of £300,000 will not be spent in this financial rear as a further consultation looks highly likely at this stage.
Income	(1,600)	(21,101)	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	a government grant of £20,000 is due in relation to the West Horsley neighbourhood plan.
Total Directly Controllable (Income)/Expenditure	1,687,914	1,442,565	(245,349)	, ,
Indirect Expenditure	936,350	1,070,352	134,002	
Net (Income)/Expenditure	2,624,264	2,512,917	(111,347)	
SLYFIELD AREA REGENERATION PROJECT (SARP)				
Direct Expenditure	60,890	61,847	957	
Total Directly Controllable (Income)/Expenditure	60,890	61,847	957	
Indirect Expenditure	459,610	459,628	18	
Net (Income)/Expenditure	520,500	521,475	975	